Dear members,

IAGR recently entered into a cooperative relationship with GRAF, GREF and NAGRA in an effort to recognise and benefit from the many similar objectives and ambitions shared among the four organisations.

Representatives from all four organisations held an informal meeting last year in October during the annual IAGR conference in Philadelphia, USA. This was the first step towards drafting a Letter of Intent and with full support from the entire IAGR Board of Trustees, I had the pleasure of signing the Letter of Intent May 2015.

Already a month later, several IAGR trustees including myself had the privilege to meet with representatives from the NAGRA Board of Trustees during NAGRA’s annual conference in Denver, USA. It was a very productive meeting and even more impressive considering the fact that the meeting was only set up with one day’s notice.

We experienced a very warm welcome from NAGRA’s trustees and a sincere desire to join forces in areas of common interest with IAGR as well as with GRAF and GREF. This may include sharing knowledge and experience on a strategic level as well as on a more practical level including organising joined activities such as Master Classes and webinars and joint working groups.

Following an inspiring NAGRA conference and meeting, I had the honor to participate in GRAF’s annual conference in Zimbabwe June 2015.

It was a unique opportunity to learn about the ambitions of the incoming Chairman of GRAF and the wish to pursue the international focus and commitment to IAGR demonstrated by the outgoing Chairman.

It was a pleasure to experience how many common challenges and similar tasks we share in our work as regulators no matter whether that be Africa or Europe, where I am based.

Following two great encounters with NAGRA and GRAF respectively, I now look forward to the opportunity to discuss in details how we should move forward and truly materialise the Letter of Intent to tangible outputs.

continued...
Although the Letter of Intent is not legally binding, but serves only as a record of the organisations’ consensus, I am sure that our new strategic relationships will bring tremendous benefits to the members of each organisation respectively.

To me it seems obvious that we as regulators have a far better platform to support and sustain a legal gambling market where players are protected against unfair gambling, if we willingly and openly are prepared to share each other’s successes and mistakes in the spirit of cooperation. The Letter of Intent is an excellent tool to do so.

I challenge all of us to always consider the valuable lessons we may learn from each other if only we reach out!

Our upcoming annual conference in Lima, Peru is an excellent opportunity to do exactly that in beautiful surroundings with great networking and inspiring sessions.

It will be my honour to meet you at our annual conference in Lima, Peru, October 2015.

Yours faithfully,

Birgitte Sand
President IAGR

When IAGR and NAGRA met in Denver during the annual NAGRA conference

In the photo:
Tracy L. Bigelow, NAGRA Treasurer, Dale Fuga, IAGR trustee, Dave Jeseritz, NAGRA Vice President, Birgitte Sand, IAGR president, Kathy Oviedo, NAGRA trustee
Simone Syrenne, NAGRA Past President, Lisa M. Christiansen, NAGRA President, Nick Tofiluk, IAGR trustee

For more information:
- IAGR Officers and Board of Trustees
- NAGRA Board of Directors
The conference program will address a range of emerging and relevant topics for regulators including:

- Match-fixing and sports betting corruption
- Building a gambling authority
- Junket business
- Remote gambling
- Gaming regulation in Latin America
- Responsible gambling
- Player identification

Registration is now open

Attendees are invited to complete the registration form on the IAGR website at iagr.org.

The registration fee is USD $ 950 for IAGR members, USD $1,150 for IMGL members and $1,450 for non-IAGR/IMGL members and general industry attendees. For more information on the IAGR Conference visit: http://iagr.org/lima2015/

The IAGR Conference will be co-located with the International Masters of Gaming Law Annual Conference, which will be held at the same hotel venue, the JW Marriott Lima Hotel, from October 13-15, 2015.
Lima 2015 speakers include:

- Birgitte Sand, IAGR President & Director, Danish Gambling Authority
- Magali Silva Velarde-Alvarez, Minister of Ministry of Foreign Trade and Tourism
- Pâquerette Girard-Zappelli, Secretary of the Ethics Commission, International Olympic Committee
- Manuel San Roman, CEO – Casino Games and Slot Machines, Ministry of Foreign Trade and Tourism of Peru
- James Maida, President and Chief Executive Officer, Gaming Laboratories International
- Nick Tofiluk, Director of Regulation, UK Gambling Commission
- Wayne Snell, Assistant Director (Integrity in Sport), Interpol
- Dr. Jason Lane, Chief Executive, Jersey Gambling Commission
- Lydia Barbara, Head of Pegasus Gaming Solutions, MicroGaming
- Morten Ronde, Chief Executive Officer at Danish Online Gambling Association (DOGA)
- Fortune Sekgaphane, Chief Executive Officer, North West Gambling Board (South Africa)
- Linda Vallesstad Westbye, Deputy Director General, The Norwegian Gaming and Foundation Authority
- Julian Harris, Senior Partner, Harris Hagan
- Phill Brear, Gambling Commissioner, Gibraltar Government
- Joseph Cuschieri, Executive Chairman, Malta Gaming Authority
- Bheki Mlambo, Chief Executive Office, Mpumalanga Gambling Board
- Jenny Williams, Commissioner & Chief Executive, UK Gambling Commission
- Andre Wilsenach, Executive Director, Alderney Gambling Control Commission
- Jerry See, CEO, Casino Regulatory Authority of Singapore
- Professor Carlos Siu, Associate Professor, Macao Polytechnic Institute
- Charles Coppolani, Chairman, ARJEL
- Sung Ki Park, Director General, National Gambling Control Commission (Korea)
- Joerg Hofmann, President, International Masters of Gaming Law
- Carlos Fonseca Sarmiento, Partner & Founder, Varela & Fonseca Abogados S.A.C.
- Alfredo G. Lazcano Sámano, Managing Partner and Director, Lazcano Sámano, S.C. Mexico
- Eric Rios, Director, Junta de Control de Juegos, Panama
- Marja Appleman, CEO, Netherlands Gambling Authority
- Nicholas Casiello, Jr, Chair, Gaming Practice Group, Fox Rothschild LLP
- Mark Clayton, Partner, Greenberg Traurig, LLP
- Susan Hensel, Director of Licensing, Pennsylvania Gaming Control Board
- Pieter Remmers, Founder & CEO, Assissia Consultancy Europe
- Gustaf Hofstedt, CEO, Swedish Trade Association for Online Gambling
- Roland Iparraguirre, Deputy Director, Oregon Lottery
- Connie Jones, Director of Responsible Gaming, Association of Gaming Equipment Manufacturers
- Michael D. Lipton, Q.C., Senior Partner, Dickinson Wright LLP
- Tom Auriemma, Member – Compliance Committee, Penn National Gaming
- Micheil Brodie, Chief Executive, Independent Liquor & Gaming Authority of New South Wales
- Dr. Simon Planzer, Founding Partner, Planzer Law
- Thierry Pujol, Director of Sport Integrity, Française des Jeux (FDJ)
- Mattias Spitz, Partner, Melchers Law
- Eamonn Toland, President, Paddy Power North America
- Heliodoro Giner, Chairman, European Association for the Study of Gambling and General Secretary, Spanish Casino Association

The list of confirmed speakers is updated regularly at http://iagr.org/lima2015/speakers/
The IAGR Conference Opening Reception is being held at the Observatory Deck of the Belmond Miraflores Park Hotel. Renowned for its beautiful garden location beside the Pacific Ocean, it has breathtaking views of the sea.

Gala Closing Dinner at the Huaca Pucllana

Huaca Pucllana is one of the main archeological attractions in Lima and its convenient location right in the heart of the Miraflores district makes it a popular stop among national and foreign travelers.

Huaca Pucllana, with its adobe and clay structures, served as an important ceremonial and administrative center for the Lima Culture, a society which developed in the Peruvian Central Coast between the years of 200AD and 700AD.

Get to know Lima

Lima is the capital city of the Republic of Peru and is located on the coast along the Pacific Ocean. Lima enjoys mild weather all year long due to its proximity to the beaches and lack of rain.

The city of kings is known by its history. Lima, a modern city with an exquisite gastronomy, excellent infrastructure and large entertainment centers, is considered the main political, cultural, financial and commercial center of the country. With more than 8 million population, Lima occupies the fifth among the most populated cities in Latin American and the Caribbean.

The capital is distinguished by its modern buildings, beautiful parks and plazas. Lima has the highest concentration of major hotels, restaurants, malls, art galleries, cafes, casinos, theaters and night entertainment throughout Peru. Lima has more than seventy museums and numerous archeological sites in the nearby region.

Extended tours

BEYOND LIMA: A local tour company has created special packages for attendees who wish to book their own excursions with a destination trip to Machu Picchu and the Sacred Valley.

These are 3-4 day packages organized after the conference conclusion. Package options and prices may be found on the IAGR Lima webpages.
Lima City Tour

Delegates will have a 3 hour guided tour of Lima with the following highlights:

- Lima Historical Center, the old side of the city and the capital of the Peruvian viceroyalty (including Paseo de la Republica, San Martin Square, Government Palace, Archbishop’s Palace, the Main Square, the Cathedral Basilica and the City Council Palace)
- Walking tour of Plaza Mayor, the tourist center of Lima
- San Francisco Convent, largest collection of religious art and visit to underground Catacombs
- Parque del Amor (Love Park) built in Gaudi style and views of the Lima Bay

Conference Planning Subcommittee Co-Chair and Pennsylvania Gaming Control Board Licensing Director, Susan Hensel said, “We are putting together a first rate conference program focused on leading edge issues and technologies. Together with my Co-Chair and Director-General of the Swedish Gambling Authority, Hakan Hallstedt, we are planning sessions examining not only the latest developments in the ever-evolving gaming industry but also how those developments impact gaming regulation.”
General schedule of activities (as of August 2015)

The program is updated regularly at http://iagr.org/lima2015/program/

Tuesday 13 October

0900-1800  Registration – Information desk open
1300-1700  IAGR Board of Trustees Meeting
1730-2030  Opening Reception at the Belmond Miraflores Park Hotel (Observatory Deck)

Wednesday 14 October

0800-1800  Registration – information desk open
0900-0905  Opening of the IAGR Lima 2015 Conference
0905-0915  Welcome Address from the Minister
0915-0925  Messages from the International Olympic Committee
0925-1030  IAGR Session 1: Keynote Address
1030-1100  Networking & Refreshment Break
1100-1200  Breakout Session 2A: Match fixing, Sports and Sports Betting Corruption: Regulators, National Platforms and Interpol – A Vital Partnership
1100-1200  Breakout Session 2B: Changing Landscapes: “Convergent Development: How is this Challenging Traditional Regulation and Regulators?”
1200-1300  Breakout Session 2C: How to Build a Gambling Authority
1200-1300  Breakout Session 2D: Lessons from the Junket Business in Atlantic City and in Macao
1300-1400  Lunch
1400-1500  IAGR Session 3: Regulating / Investigating Remote Gambling
1500-1515  Group Photo
1515-1530  Networking & Refreshment Break
1530-1700  IAGR Annual Business Meeting (IAGR Members Only)
1730-1930  IMGL Welcome Reception – IAGR Delegates Invited

Evening free
Thursday 15 October – Shared Day with IMGL

0800-1800  Registration – information desk open
0900-0930  Welcome Address & Opening Remarks
0930-1015  Session 1: Keynote Speech
1015-1100  Session 2: Latin America 360°
1100-1115  Networking & Refreshment Break
1115-1230  Session 3: The Memory of Justice
1230-1330  Lunch
1330-1430  Session 4: Duty of Care
1430-1530  Session 5: Do You Need to Know Your Customer?
1530-1600  Networking & Refreshment Break
1600-1700  Session 6: Joint Cooperation Between Authorities and Industry

1900-2200  IAGR Closing Gala Dinner at the Huaca Pucllana Restaurant

Friday 16 October

OPTION A: IAGR-Only Conference Attendees: Half-Day City Tour

OPTION B: Joint IAGR/IMGL Conference Attendees: Final Day for those attendees who registered for the Joint IAGR & IMGL conferences (3 days)

0800-1500  Registration – information desk open
0900-0930  Session 7: Keynote Speech
0930 – 1015  Session 8: Latin America 360° part II: Under the Gaze of the Gambling Industry
1015 – 1030  Networking & Refreshment Break
1030 – 1115  Session 9: An Inconvenient Tax
1130 – 1230  Session 10: Payment processing options, opportunities and issues
1230-1330  Lunch

1330 – 1430  Session 11: The Evolution of the Remote Gambling Industry
1430 – 1515  Session 12: The Liability
1515 – 1530  Networking & Refreshment Break
1530 – 1615  Session 13: The Informer
1615 – 1700  Session 14: A Perfect World and the Bride of Frankenstein
1800 –2000  IMGL Closing Reception

Saturday 17 October

OPTION B: Joint IAGR/IMGL Conference Attendees: Half-Day City Tour
The Gaming Regulators Africa Forum (GRAF) held its 11th Annual Conference in Victoria Falls, Zimbabwe on 21 June 2015. The four day conference was attended by top experts and regulators from the GRAF member states who mainly are from the Southern African Development Community (SADC), as well as international regulators from Denmark (IAGR President), UK and Norway.

The highlights of the conference and activities included a discussion regarding the regulation of gambling on the African continent. It was indicated that different governments within the continent decided to legalise gambling for specific reasons after which policy was developed. From the policy position by the elected governments’ then legislation was developed and implemented through regulation.

The basis of the discussion was to reflect on whether or not the member states’ government policy on gambling has been fulfilled or the desired goals have been achieved. He made an example with the South African government’s policy to introduce gambling which amongst others was to stimulate the tourism industry, to empower the previously disadvantaged members of the community, economic development, job creation, investments and taxes.

In consideration of the above, it is imperative as a regulator to do an introspection on whether or not the desired goals have been achieved.

Policy reviews are crucial now and again to reflect on achievements.

For example, policy reviews were conducted in South Africa recently to check if the above have been achieved. The roll out of the gambling industry was meant to be conducted in a sustainable way not to stimulate the latent demand for gambling. Economic studies are conducted before the roll out of any new form of gambling to reflect on the socio-economic impact of the existing forms of gambling.

He indicated that in regulation, although much is said about the benefits of gambling, there are also social costs.

Our role as regulators is to maximise the positive balance between the benefits and the social costs such as problems gambling, money laundering and illegal gambling.

The regulator must be effective in implementing the legislation. Collaboration between the various regulators and the sharing of information is important.

The various member states present at the conference were provided with an opportunity to reflect on their achievements of government gambling policy.

South Africa indicated that in terms of regulation a lot has been achieved which can be seen through the number of jobs created and revenue collected thereby contributing to the growth of the economy. It was indicated that more can still be achieved but the following matters of concerns are a deterrent in this regard:

• prevalent brick and mortar illegal gambling establishments in some parts of the country, which are not contributing to the fiscus and thereby impede the growth of the economy
• unaccounted jobs which are created by these establishments
• illegal online gambling
• dumping of obsolete machines to the African continent is also a challenge as it encourages illegal gambling
• finally, uniformity is also a concern in terms of how interrelated functions are structured.

continued...
Money laundering is also a concern although there are policies and regulations in place to deal with the issue. This must be dealt with not only by the regulators but there must be collaboration with law enforcement agencies like the Interpol, South African Police Services, etc.

Zimbabwe indicated that their mission is to empower the previously disadvantaged individuals through ownership and job creation. Their strategy is also to work closely with the industry and law enforcement agencies. Illegal gambling is also prevalent in Zimbabwe but through collaboration with the law enforcement agencies and the operators they are able to deal with it.

Malawi indicated that gambling was introduced to promote tourism. However, were not successful in this regard as the intention was the development of tourism infrastructure and did not happen as expected. Nonetheless the casino tourism infrastructure was achieved.

With regards to the prevalence of illegal gambling, it was indicated that with the assistance of law enforcement agencies they managed to clamp them down. The introduction of the national lottery in the country is currently underway.

Ghana indicated that they are regulating casinos, lottery and sports betting. They are experiencing challenges with sports betting. Sports is seen as an entertainment and everybody regardless of age goes to sports gambling facilities to bet. The regulator has developed certain internal control procedures to restrict underage from gambling.

Another concern raised was that member states are not sharing information with other member states as was resolved in a GRAF conference held in Polokwane, South Africa. An example was made that certain operators that are banned in a certain jurisdictions would attempt to obtain a licence in another jurisdiction and that jurisdiction will not know that the operator has been banned so that they can be excluded. Repository of information is crucial in the sharing of information.

Unavailability of technical standards to test and certify gambling devices was also highlighted as a challenge in the African continent.

In conclusion, the close relationship between the regulator, operator and law enforcement agencies in dealing with illegal gambling and money laundering was highlighted as key in dealing with the problems associated with same. Information sharing between members states is also important to ensure uniformity and dealing with illicit operators. Legislation should encompass technical standards to ensure regulatory compliance of all gambling equipment thereby protecting the public.

Another highlight of the conference was the discussion by the President of the IAGR, Ms. Birgitte Sand regarding the role of IAGR in pursuit of global norms and standards. The delegates were informed about the importance of participating in the sub-committees covering various subjects and this is where most of the work of IAGR is done.

The emphasis was on the establishment of a committee focussing on technical matters. Experts are needed in this area and most are working for the operators or suppliers and are expensive. This makes it difficult to keep up with the technological innovations by the operators, understand where they are going and how to establish proper controls. This standards committee was established to develop common standards to be used by regulators to ensure compliance of gambling devices.

IAGR is also considering ways in which they can be able to approach the industry in a mutual beneficial manner to interact and share ideas with the industry without compromising the integrity of gambling.

The intention is to also ensure that the industry is invited and participate in IAGR conferences to share their experiences.

Birgitte Sand was proud to announce the recent signature of a Letter of Intent between IAGR, GRAF, GREF, and NAGRA. The letter was signed first by Mr Serobi Maja in support of this initiative as the current chairperson of GRAF. The intention is to find common ground with due respect to each other, find strategic issues of common interest, implementing joint activities, promoting each other’s events.

continued...
GRAF Business Meeting

Zimbabwe took over as the new Chairperson of the GRAF with Ghana as the Deputy Chairperson as stated in its Memorandum of Understanding. Ghana will host the 12th GRAF annual conference in 2016. Mr Serobi Maja the outgoing chairperson of GRAF was unanimously elected as an honorary executive member of GRAF (patron) with a view to guide and share his experiences with GRAF member states.

Incoming Chairperson

The incoming Chairperson, Zimbabwe expressed his gratitude on the opportunity to serve as President of GRAF over the next year. He vowed to do his best to give all of his effort to make the organization grow. He further expressed that he is looking forward to working with all member states and wishes to use their experiences and those experiences of the members to make GRAF grow further in its mission.

Conclusion

In his closing remarks, outgoing Chairperson Mr. Serobi Maja thanked the members for the privilege to serve.

He expressed his well wishes and best regards to the newly elected Chairperson, Zimbabwe and Deputy Chairperson Ghana. He also expressed his gratitude for being elected as an honorary executive member of GRAF.

Recent new members...

We’re delighted to welcome three new members to IAGR:

- Swiss Lottery and Betting Board
- Maine Gambling Control Board
- France – ARJEL (French Regulatory Authority for Online Gambling)
IAGR: Can you tell us briefly who you are and what your role is?
MARK: I’m Mark Rutherford and I’m the deputy chief executive of the Isle of Man Gambling Supervision Commission (the GSC). My job is to develop legislation and policy. I also currently handle several AML/CFT projects.

I’m very pleased to have been asked to chair the IAGR anti-money laundering information sharing group.

IAGR: Do you have a message for those IAGR members considering joining the group?
MARK: Absolutely yes. AML/CFT is only going to become more important and sooner or later every gambling regulator will not only be operating an AML/CFT regime for its licensees but will also be working on a national risk assessment project or preparing for an international assessment of their sectors.

Being part of this group will allow regulators to discuss approaches and experiences in a safe and secure environment and I think we have a real opportunity to offer learning to those who are just getting in to the field and to draw upon the expertise of seasoned practitioners.

I’m hoping to recruit a co-chair from outside Europe so that we can broaden our knowledge base and compare supervisory and enforcement cultures.

IAGR: Do you see the group as open to beginners as well as experts?
MARK: Absolutely yes. I don’t want it to be closed to experts, rather I want anyone who is new to this field to feel safe in stepping in to the group and saying, “I’m here to learn.” Equally I want the experts to be prepared to share their experience in an open yet secure environment.

IAGR: What sort of topics will the group cover?
MARK: That’s something I want the group to decide on. I’ve prepared a list of potential topics in the AML document that is on the IAGR website. This is an extract:

Country requirements and Country differences: this topic compiles a chart of which AML/CFT requirements exist in each country and allows the group to identify where the AML/CFT framework is the same or different, and to discuss the differences to see if lessons are available.

Oversight and Enforcement: this topic examines the policies used by countries when supervising AML/CFT compliance. It examines how the supervision is organised and put into action and what actions are taken if compliance falls short of expectations.

National Risk Assessment: all countries are required by FATF to conduct national risk assessments. This topic examines the methodologies used to assess the risk created by gambling sectors as well as risk-based mechanisms to rate individual gambling operators.

I’ll also ask the IAGR board to let me have some time at the Peru conference to announce that we’re recruiting members.

And obviously this interview appearing in the IAGR newsletter may catch someone’s eye. They can contact me directly by e-mail: Mark.Rutherford@gov.im and I’ll add their names to the membership.
Evaluation exercises: this topic examines the evaluation exercises undertaken by standard-setting bodies and FATF-style regional bodies. It looks at the preparation and expectations that exist before a visit and at the outcomes of visits once they have finished.

Trends and Case Studies: This topic concentrates on real-life examples of money laundering or terrorist financing in gambling as reported by the countries’ sectors. It considers the body of material available to gambling regulators which relates to ML/TF in the gambling industry. It also seeks to understand changes in the international standards and the implications for the industry.

Foundation AML/CFT: This topic discusses the basic principles of AML/CFT. It addresses the meaning of jargon, the scope of AML/CFT frameworks and the nature of money laundering and terrorist financing. It can address basic ML/TF topics or esoteric and highly nuanced interpretations of law as the group desires. It is designed to create a common vocabulary between members.

IAGR: That’s quite a list.
MARK: Yes, and there are probably other topics or issues that people might want to specifically discuss. Once we have the definitive list, we can agree as a group which topics have priority and then start capturing our experiences and knowledge.

IAGR: There are a lot of abbreviations and acronyms in the AML field.
MARK: Yes – I’m afraid so. It can’t be avoided because the literature issued by FATF (The Financial Action Task Force) and its FSRBs (FATF-style regional bodies) contains dozens of MLAs (Multi-letter acronyms).

It’s something that practitioners have to get used to but it soon becomes very useful shorthand.

I’ve recently been considering the risks associated with VCPPS within DNFBPs and specifically whether buddy transfers in PVP gaming using VC could be considered a de facto MVTS. I’ll happily explain that to anyone who joins our group!

IAGR: How long have you been involved in AML/CFT?
MARK: I’ve been involved in one capacity or another since 2009. In the last 18 months I’ve written the AML/CFT guidance for our online sector, I’ve chaired the DNFBP working group for the Isle of Man’s national risk assessment exercise, I’ve completed an International Diploma in Anti-Money Laundering with the International Compliance Association and the Manchester Business School, I’ve built a standalone AML/CFT national assessment and supervision tool and I’m currently working on the pre-visit information pack for our 2016 assessment by MONEYVAL, the European FATF assessor.

IAGR: Thank you very much for your time and I hope the group is productive.
MARK: My pleasure. See you in Peru.
The award of integrated resort development orders

From The Casino Gaming Commission, Jamaica

In furtherance of the expansion and improvement of Jamaica’s Tourism product, the Government of Jamaica (GOJ) has decided to introduce the concept of an Integrated Resort Development (IRD).

An IRD is the development consisting of a mix of various tourism amenities and facilities in the same precinct, including, but not limited to, hotels, hotel rooms, villas, casinos, attractions, sporting facilities, entertainment facilities, service and shopping centres.

Under section 9 of the Casino Gaming Act, 2010 (the Act), the Minister of Finance and Planning (the Minister) may, by order, declare an integrated resort development to be an integrated resort. This is a precursor to an application for a casino gaming licence by the developer of an approved integrated resort development or a qualified nominee of the developer.

To grant approval, the Minister must be satisfied that the proposed IRD will have 2,000 hotel rooms when completed and that the development is likely to be successful based on the manner in which it is proposed to be operated; the availability of adequate financing for its establishment, operation and maintenance; and it will have a positive economic impact. In relation to casino gaming operations, the IRD must have at least 1,000 completed hotel rooms, before opening a casino in the development.

In 2013, the Minister, on behalf of the GOJ, invited interested investors to submit applications for Development Orders. Six applications were received of which two were ultimately determined to have met the criteria established by the invitation.

A project consultant was appointed to conduct evaluation of the selected applications and the process was further enhanced by the appointment of an international firm to conduct due diligence probity investigations. The process commenced in 2014.

The Minister also established an Advisory Committee (AC) to report and advise on the status of the due diligence and evaluation processes and to make recommendations for the issuance of IRD Approval Orders pursuant to Section 9 of the Act. The process concluded after one year.

The AC, having reviewed the reports of the Consultants, recommended that the following developments be awarded a Section 9 IRD Approval Order:
- Harmony Cove Limited
- Celebration Jamaica Development Limited

The AC’s recommendation received approval of the Cabinet in May 2015 and the Orders are now to be gazetted, which will facilitate the awardees commencing their applications for a casino gaming licence.

The Casino Gaming Commission (CGC), the body established by the Casino Gaming Act and charged with the power to grant casino licences and to regulate casino gaming in Jamaica, is at an advanced stage of preparation and stands ready to carry out its mandate.
Remote gambling regulation: What causes black markets and how they can be prevented?

In our latest webinar we heard from Paul Leyland of Regulus Partners about the creation of black markets and how that can be prevented.

You can find the slides from that presentation and also a recording of the webinar itself on the IAGR website: [iagr.org/webinars](http://iagr.org/webinars).

Member renewal date is now 1 July

We remind our members of the bylaws amendment approved at the October Philadelphia Annual Business Meeting which changed the official membership year to 1 July.

This change is effective from 2015 and intended to allow IAGR to synchronize the dues cycle more closely with the annual conference and business meeting.

All members who joined in 2014 will enjoy an extended six months’ membership through 30 June 2015.

The dues notices will cover the new 1 July 2015 – 30 June 2016 billing cycle and member year.

In addition, the dues renewal will be shortened to accommodate sufficient time for jurisdictional voting before the annual business meeting.

Please watch out for your dues renewal notices. Members will have the opportunity to update their rosters for enrolment renewal.

Call for updates of jurisdictional profiles

If you would like to know more about your fellow IAGR colleagues and their current regulatory positions you can read their jurisdictional profile on the IAGR website here: [http://iagr.org/jurisdiction-profiles/](http://iagr.org/jurisdiction-profiles/).

Approximately half of IAGR member jurisdictions submitted a profile last year before the IAGR annual conference, but it would be useful to have more.

Please contact the secretariat [iagr@iagr.org](mailto:iagr@iagr.org) to update your profile or if you wish to submit your listing for the first time.

Promotion of portal library

Don’t forget that you can share your articles or reference materials with colleagues around the world using the portal library section of [www.iagr.org](http://www.iagr.org).

So if you have some best practice you’d like to share or examples of how you have overcome particular issues within your jurisdiction feel free to post them in the library so your fellow regulators can learn from your experiences.

Please make use of this resource to share developments within your jurisdiction, which may benefit other regulators.
Use the IAGR website to promote your message

Does your regulatory agency have a job opening? a request? or proposal? or other announcement?

If so, send the item to the IAGR secretariat at iagr@iagr.org for inclusion on www.iagr.org.

Be sure to include in your listing any deadlines by which a response must be received.

Knowledge sharing group

If you are interested in coordinating the knowledge sharing group on Land Based Gambling please contact Christel Fevejle Andersen


cfa@spillemyndigheden.dk

Website survey feedback and improving the site

If you have any feedback you’d like to give to help us make the website better please email the IAGR secretariat at iagr@iagr.org

Next newsletter in December

If you would like to submit an article for the newsletter please send it to communications@gamblingcommission.gov.uk for the attention of Laura McCaughey before 20 November 2015.

Articles submitted after that date will be considered for the following newsletter.

...and keep in touch!

Don’t forget that the IAGR LinkedIn group is available for you to connect with gaming industry representatives, use as another outlet for your public communications and provide you with membership news.